

# An Approach to Synthesising Judgments

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## ABSTRACT

We discuss the method of synthesizing judgments in the GHAP (the AHP in group decision making). Several criteria and conditions are developed from statistical considerations. Based on the criteria and conditions, the applications of the GAHP are more effective.

### 1. Introduction

The Analytic Hierarchy Process (AHP) has been proven to be a very useful decision aid. It has many advantages which are the ease of use, the ability to handle inconsistency in judgments and the technique to dissect a decision into its less complex hierarchic construction etc. With the development of the AHP, it is found that the AHP is a suitable and precise procedure in group decision making. Theoretical studies of the GAHP have carried out. Neves, J. (1984), who used empirical methods with the AHP, elaborated the problems of monitoring consistency in group decision making. Aczél, J. and Alsina, C. (1986) put forward several conditions that is reasonable for synthesising judgments. But, until now we have not yet performed any experimental studies of the handling of divergence of group judgments.

In fact, Saaty's concept of inconsistency for a judgment matrix is not, at least to some extent, inappropriate for the GAHP. We see an example.

Suppose that the specific gravities of three objectives  $O_1$ ,  $O_2$ , and  $O_3$  are 200, 120 and 80 unit, respectively. The judgment matrices of two individuals are

$$A = \begin{array}{c|ccc|} & 1 & 4 & 2 & \\ & | & | & | & \\ 1 & | & 1/4 & 1 & 1/2 & | \\ & | & | & | & | & \\ & | & 1/2 & 2 & 1 & | \end{array} \quad \text{and} \quad A = \begin{array}{c|ccc|} & 1 & 3 & 6 & \\ & | & | & | & \\ 2 & | & 1/3 & 1 & 2 & | \\ & | & | & | & | & \\ & | & 1/6 & 1/2 & 1 & | \end{array}$$

These two matrices are perfectly consistent. Using the geometric mean, we get the consistent synthesising matrix as follows:

$$A = \begin{pmatrix} 1 & \sqrt{12} & \sqrt{12} \\ 1/\sqrt{12} & 1 & 1 \\ 1/\sqrt{12} & 1 & 1 \end{pmatrix}$$

The right principal eigenvector of the matrix  $A$  is

$$\begin{pmatrix} 0.634, & 0.183, & 0.183 \end{pmatrix}^T$$

For another two individuals, the judgment matrices are

$$B_1 = \begin{pmatrix} 1 & 2 & 3 \\ 1/2 & 1 & 2 \\ 1/3 & 1/2 & 1 \end{pmatrix} \quad \text{and} \quad B_2 = \begin{pmatrix} 1 & 1 & 2 \\ 1 & 1 & 1 \\ 1/2 & 1 & 1 \end{pmatrix}$$

which are both inconsistent. The synthesising matrix

$$B = \begin{pmatrix} 1 & \sqrt{2} & \sqrt{6} \\ 1/\sqrt{2} & 1 & \sqrt{2} \\ 1/\sqrt{6} & 1/\sqrt{2} & 1 \end{pmatrix}$$

is also inconsistent. But, the eigenvector of the matrix

$$B, \begin{pmatrix} 0.504, & 0.291, & 0.205 \end{pmatrix}^T, \text{ is closer to the real priority } ($$

$$0.5, & 0.3, & 0.2)^T \text{ than that of the matrix } A, \begin{pmatrix} 0.634, & 0.183, & 0.183 \end{pmatrix}^T.$$

The above example explains why the inconsistency in judgments has nothing to do with the difference between the principal vector of judgment matrix and the real priority.

If assume that the judgments in a group of individuals has certain probability distributions round the real values (for example, a lognormal distribution), the agreement level of the group opinion, which is quite different from the inconsistency, can bring to light the relationship between the order derived from synthesising matrixes and the real order. Thus, the judgment from a group of individuals can be regarded as random samples with a lognormal distribution in the GAHP. And the variance of the logarithm of the judgments can be taken as a measure of divergence of group judgments.

This paper intends to deal with the handling of group judgments with considering the divergence. The outline of the paper is as follows: Section 2 discusses the extreme judgments in group.

Section 3 treats the peculiar individuals.

Section 4 gives the condition for accepting group judgments.

Section 5 provides concluding remarks.

## 2. The distinguish and rejection of extreme judgments

Suppose that the ratio judgments denoted by  $\xi_1, \xi_2, \dots, \xi_K$ , or  $(\xi_1, \xi_2, \dots, \xi_K)$ , of  $K$  individuals from a simple random sample from the lognormal population, i.e.  $\xi_1, \xi_2, \dots, \xi_K$  are independent and identically distributed. If set

$$\eta = \ln \xi \quad (1)$$

then  $\eta_1 = \ln \xi_1, \eta_2 = \ln \xi_2, \dots, \eta_K = \ln \xi_K$  from a random sample from the normal population with the mean  $\mu$  and the variance  $\sigma^2$ .

According to the statistic inference, we know that sample mean

$$\bar{\eta} = \frac{1}{K} \sum_{k=1}^K \eta_k \quad (2)$$

and sample variance

$$S_0^2 = \frac{1}{K-1} \sum_{k=1}^K (\eta_k - \bar{\eta})^2 \quad (3)$$

are the unbiased estimation of  $\mu$  and  $\sigma^2$ , respectively.

$S_0^2$  provides a measure of the spread or dispersion of the group judgments around its mean  $\bar{\eta}$ . A large value of  $S_0^2$  either

typically indicates that the group judgments have a wide spread around  $\bar{\eta}$  or suggests that the difference of certain an individual judgment from  $\bar{\eta}$  is much larger than those of the others. If the difference is so large that it quite influences the quality of synthesising judgments, we call it the extreme judgment and have to reject it. Three criteria, which are used to distinguish and reject the extreme judgments, are presented as follows:

### Criterion 1.

Let

$$v_k = \eta_k - \bar{\eta} \quad k = 1, 2, \dots, K \quad (4)$$

If

$$|v_k| > \beta S_0 \quad (5)$$

the judgment  $\eta_k$  ( $\xi_k$ ) should be rejected (where  $\beta$  is a constant

and we can take  $\beta = 2$ . or 3 ).

The Criterion 1 combines the advantages of being easy to use and to accept. But, when K is small, it fails to reject the extreme judgments. See the following example:

Suppose that a group of judgments are ( 1/3, 3, 4, 5, 5 ). Here,  $K = 5$ ,  $\bar{\eta} = 0.921$ ,  $S = 1.148$  and  $|V| = 2.020 < 2S = 2.296$ .

According to the Cri. 1, it is unnecessary to reject  $\eta_1$  ( $\xi = 1/3$ ). But we see that there exists larger difference between the judgment 1/3 and the others. Therefore it is not suitable to keep the judgment 1/3 in the group. In order to effectively reject the extreme judgments for smaller K, Criterion 2 may be practical.

### Criterion 2.

Suppose that in K judgments the probability of the events which are impossible to appear is  $1/2K$ . If we take the judgment errors as random variances from a standard normal distribution. Then

$$1 - \frac{1}{\sqrt{2\pi}} \int_{-W_K}^{W_K} \exp(-x^2/2) dx = \frac{1}{2K} \quad (6)$$

where  $W_K$  and  $-W_K$  are called the critical parameters.

Noting the definition of a standard normal distribution and the round-off error 0.5, we can obtain

$$\Phi(W_K) = 1/2 \left( 1 - \frac{1}{2k} \right) + 0.5 = 1 - \frac{1}{4k} \quad (7)$$

Thus, for different K, we can determine  $W_K$  from (7), as below:

K	$w_K$	k	$w_K$	k	$w_K$	k	$w_K$
3	1.38	10	1.96	17	2.17	24	2.31
4	1.53	11	2.00	18	2.20	25	2.33
5	1.65	12	2.03	19	2.22	30	2.39
6	1.73	13	2.07	20	2.24	40	2.49
7	1.80	14	2.10	21	2.26	50	2.58
8	1.86	15	2.13	22	2.28	70	2.71
9	1.92	16	2.15	23	2.30	100	2.81

If  $|V|_k > w_k S_k$   $k = 1, 2, \dots, K$  (8)

then reject the judgment  $\eta_k$  ( $\xi_k$ ).

Reconsidering the example above, we have  $|v| = 2.020 > w S = 1.894$  with using Cri.2.  $S_0, \eta_k$  can be rejected. Cri.2 complement the deficiency of Cri.1. In return for this, Cri.2 is less effective than Cri.1 when  $K$  is larger.

Another property which Cri.2 has is that it provides different confidence level for different  $K$ . If we desire to deal with problem under the same confidence level, the following Cri.3 may be needed.

### Criterion 3.

Suppose that the order, from small to large, of judgments is

$$\eta_1 \leq \eta_2 \leq \dots \leq \eta_K$$

and that  $\eta_K$  should probably be removed from  $K$  judgments. We introduce two new functions  $\bar{\eta}_K$  and  $S_K$  by

$$\bar{\eta}_K = \frac{1}{K-1} \sum_{k=1}^{K-1} \eta_k \quad (9)$$

and

$$S_K^2 = \frac{1}{K-1} \sum_{k=1}^{K-1} (\eta_k - \bar{\eta}_K)^2 \quad (10)$$

From (9) and (10), we get

$$\frac{S_K^2}{S_0^2} = 1 - \frac{K}{(K-1)^2} \left( \frac{\eta_K - \bar{\eta}_K}{S_0} \right)^2 \quad (11)$$

Here, both  $S_0^2$  and  $S_K^2$  are the functions of judgments: Therefore the probability density function of  $S_K / S_0$  can be obtained,

and, furthermore, so does that of  $\left( \frac{\eta_K - \bar{\eta}_K}{S_0} \right)^2$ . Assume the probability density function of  $\left( \frac{\eta_K - \bar{\eta}_K}{S_0} \right)^2$  is denoted by  $p(\eta)$ , then

$$p \left( \frac{\eta_K - \bar{\eta}_K}{S_0} < \lambda(\alpha, k) \right) = 1 - \alpha \quad (12)$$

where  $\lambda(\alpha, K)$  is the upper 100 $\alpha$ % point of  $p(\eta)$ . For given level of significance  $\alpha$ , if

$$\eta_K - \bar{\eta}_K = |v| > \lambda(\alpha, k) S_0 \quad (13)$$

then  $\eta_K$  ( $\xi_K$ ) should be rejected.

The values of  $\lambda$  (d k) are presented as follows:

K	=0.05	=0.10	K	=0.05	=0.10	K	=0.05	=0.10
3	1.15	1.13	12	2.29	2.11	21	2.58	2.34
4	1.46	1.37	13	2.33	2.14	22	2.60	2.36
5	1.67	1.56	14	2.37	2.17	23	2.62	2.37
6	1.82	1.68	15	2.41	2.20	24	2.64	2.39
7	1.94	1.81	16	2.44	2.23	25	2.66	2.41
8	2.03	1.88	17	2.47	2.26	30	2.74	2.47
9	2.11	1.95	18	2.50	2.28	35	2.81	2.52
10	2.18	2.01	19	2.53	2.30	40	2.87	2.55
11	2.24	2.06	20	2.56	2.32	50	2.96	2.60

In order to compare the features of the three criteria each other, we see the examples in the table 1.

From these examples, we see that Cri. 1 is practicable for large samples and Cri. 2, as well as Cri. 3, is better for small samples than Cri. 1. In addition to this, Cri. 3 provides an attempt to handling judgments under the same confidence level for different K.

If only two respects, the number of judgments and rejecting effective, are concerned with, it is suggested to

- i. use Cri. 1 for  $K > 10$ ;
- ii. use Cri. 2 for  $b < K \leq 10$ ;
- iii. use Cri. 3 for  $K \leq b$ .

Table. 1

Group	I(K=15)	II(K=8)	III(K=4)
Judgment	1/3, 1/2, 1, 1, 2, 2, 3, 3, 3, 3, 4, 4, 4, 5, 8	1/3, 1/2, 1/2, 1, 1, 1, 1, 2, 5	1/5, 1/3, 1/2, 4
Statistics	$\bar{\eta} = .789$ $S = .879$	$\bar{\eta} = -.023$ $S = .865$	$\bar{\eta} = -.504$ $S = 1.315$
	Cri.1 ( $\beta=2$ )   	$ \eta_1 - \bar{\eta}  = 1.888$   $> 2S_0 = 1.758$   Reject $\eta_1(1/3)$	$ \eta_8 - \bar{\eta}  = 1.632$   $< 2S_0 = 1.792$   Reserve $\eta_8(5)$
Results	$1.888 > w$ $S = 1.872$   Reserve $\eta_1$	$1.632 > w$ $S = 1.608$   Reserve $\eta_8$	$1.890 < w$ $S = 2.011$   Reserve $\eta_4$

Cri.3	(1.888 < λ(.1,15) S)	(1.632 > λ(.1,8) S)	(1.890 > λ(.1,4) S)
(α=0.1)	= 1.937	Q = 1.626	Q = 1.801
	Reserve η <sub>1</sub>	Reject η <sub>8</sub>	Reject η <sub>4</sub>

### 3. Treatment of Peculiar Individuals

We know that each  $n \times n$  completed individual judgment matrix in the AHP has  $n(n-1)/2$  independent elements. If the  $n(n-1)/2$  elements are regarded lognormal distributions, the random errors

$$\delta_{ij,k} = \ln a_{ij,k} - \bar{\eta}_{ij} \quad (k = 1, 2, \dots, K) \quad (14)$$

have normal distributions with the mean 0 and the variance  $\sigma_k^2$ , where

$$\bar{\eta}_{ij} = \frac{1}{K} \sum_{k=1}^K a_{ij,k}$$

Let

$$\bar{\delta}_k = \frac{1}{n(n-1)} \sum_{1 \leq i < j \leq n} \delta_{ij,k}^2 \quad (k = 1, 2, \dots, K) \quad (15)$$

and

$$s_k^2 = \frac{1}{n(n-1)/2 - 1} \sum_{1 \leq i < j \leq n} (\delta_{ij,k} - \bar{\delta}_k)^2$$

$$= \frac{1}{n(n-1)/2 - 1} \sum_{1 \leq i < j \leq n} (\delta_{ij,k}^2 - \bar{\delta}_k^2) \quad (16)$$

then statistic

$$w_k = \frac{(n(n-1)/2 - 1) s_k^2}{\sigma_k^2}$$

has a distribution with  $(\frac{n(n-1)}{2} - 1)$  degree of freedom, and statistic

$$F_{p,q} = \frac{w_p / (n(n-1)/2 - 1)}{w_q / (n(n-1)/2 - 1)} = \frac{s_p^2 \sigma_q^2}{s_q^2 \sigma_p^2}$$

has an F distribution with  $\frac{n(n-1)-2}{2}$  and  $\frac{n(n-1)-2}{2}$  degrees of freedom. Now, it is desired to test the following hypothesis at the level of significance  $\alpha = 0.05$  or  $\alpha = 0.10$ .

$$H_0: \sigma_p^2 = \sigma_q^2$$

If

$$F_{\alpha/2, \frac{n(n-1)-2}{2}, \frac{n(n-1)-2}{2}} < \frac{s_p^2}{s_q^2} < F_{1-\alpha/2, \frac{n(n-1)-2}{2}, \frac{n(n-1)-2}{2}}$$

(17)

$H_0$  should be accepted. if not, be rejected.

In general, when each individual has no ( or less ) rejected extreme judgments, the  $H_0$  should be accepted for  $n \in \{1, 2, \dots, K\}$ . That is, at the level of significance  $\alpha$ .

$$\sigma_1^2 = \sigma_2^2 = \dots = \sigma_K^2 \quad (18)$$

But, when certain an individual ( for convenience, take it as  $K$  ) has more extreme judgments rejected, than the there among the group,  $H_0$  may not be accepted.

With the additivity of the  $\chi^2$  distributions, the statistic

$$W' = \sum_{k=1}^{K-1} \frac{(n(n-1)-2/2)S_k^2}{\sigma_k^2} = \frac{n(n-1)-2}{2} \frac{\sum_{k=1}^{K-1} S_k^2}{\sum_{k=1}^{K-1} \sigma_k^2} \quad (19)$$

has a  $\chi^2$  distribution with  $(k-1)$  degree of freedom.

Suppose  $\sigma_1^2 = \sigma_2^2 = \dots = \sigma_{K-1}^2 = \sigma^2$ , the (19) goes over into

$$W' = \frac{n(n-1)-2}{2\sigma^2} \sum_{k=1}^{K-1} S_k^2$$

We have also statistic

$$F = \frac{W_K / \left( \frac{n(n-1)-2}{2} \right)}{W' / \left( \frac{n(n-1)-2}{2} \right)} = \frac{(K-1)W_K}{W'} = \frac{(K-1)S_K^2}{\sum_{k=1}^{K-1} S_k^2} \cdot \frac{\sigma^2}{\sigma_K^2} \quad (20)$$

which has an F-distribution with  $\frac{n(n-1)-2}{2}$  and  $(k-1) \frac{n(n-1)-2}{2}$  degrees of freedom.

Let us test the following hypothesis at given level of significance  $\alpha$ ,

$$H_1 : \sigma_K^2 > \sigma^2$$

If

$$\frac{(k-1)S_K^2}{\sum_{k=1}^{K-1} S_k^2} > F_{\alpha} \left( \frac{n(n-1)-2}{2}, (k-1) \frac{n(n-1)-2}{2} \right) \quad (21)$$

$H_1$  should be accepted, otherwise be rejected.

Thus, we get the Criterion A as follows:

Criterion A

At the given level of significance  $\alpha=0.05$  if





$$\frac{5 \cdot S^2}{4} = 5.3084 > 2F(5, 25) = 5.2$$

$$\frac{S_1^2 + S_2^2 + S_3^2 + S_5^2 + S_6^2}{n(n-1)} = 0.05$$

so, the all judgments of 4th individual should be rejected. The same result can be obtained with Cri. B.

#### 4. The Condition for Accepting Group Judgments

Actually, the methods above mentioned are not always appropriate. When a group of judgments have a large spread around  $\bar{\eta}$ , the results of synthesising judgment do not reflect the group intention. For example, against the same problem, group I have judgments [ 1/5, 1/3, 1, 3, 4, 5 ] and group II [ 1, 2, 2, 2, 3, 4 ]. Here  $\bar{\eta}_I = 0.231, \bar{\eta}_{II} = 0.761, S_I = 1.356$  and  $S_{II} = 0.469$ . It is easy to find that there are no any extreme judgment to be rejected from these two group judgments, by the criteria present above and that the group I has larger dissent of opinion than the group II has.

Suppose that the entire top triangular portion of all judgment matrices,  $kn(n-1)/2$  judgments, are independent each other. If it follows from (18) that  $\sigma_1^2 = \sigma_2^2 = \dots = \sigma_K^2 = \sigma^2$ . At the level of significance  $\alpha$ , we can not determine and reject any peculiar individuals.

Thus, for different values of  $\sigma^2$ , the relations between  $\sigma^2$  and C.R., the random consistency index, can be obtained by the Monte Carlo trails. Table 2 gives the results.

The entries in the first two column describe the parameters of the Monte Carlo run: The first number is the variance of  $\ln a_{ij}$  and the second is the order of judgment matrix.

The Number of Trails = 3000

Table 2

$\sigma^2/n$	$\bar{\lambda}_{max}$	Var ( $\lambda_{max}$ )	C.R. = $\frac{C.I.}{R.I.}$
0.25/5	5.318	0.03090	0.0711
0.30/5	5.382	0.04524	0.0854
0.35/5	5.453	0.06481	0.1013
0.40/5	5.523	0.08829	0.1169

0.50/5	5.666	0.14719	0.1489
0.25/7	7.559	0.03185	0.0693
0.30/7	7.674	0.04991	0.0835
0.35/7	7.797	0.07385	0.0988
0.40/7	7.922	0.09956	0.1143
0.50/7	8.174	0.15750	0.1455
0.25/9	9.828	0.03110	0.0708
0.30/9	10.007	0.04794	0.0861
0.35/9	10.189	0.06255	0.1017
0.40/9	10.373	0.08389	0.1174
0.50/9	10.745	0.15225	0.1492

We see from the table 2 that if  $\sigma^2 < 0.35$ , C.R. is easy to be satisfied, otherwise, not.

It is worth mentioning here that  $\sigma^2$  describes not only the inaccuracy but also the inconsistency of judgments. The relation between  $\sigma^2$  and C.R. implies that we can take the critical value of  $S^2$  as the condition for accepting group judgment. Thus, we get following

Condition:

If, by proceeding Cri. A and Cri. B,  $\sigma_1^2 = \sigma_2^2 = \dots = \sigma_k^2 = \sigma^2$  at the given level of significance  $\alpha$  and  $\sigma^2$  is greater than 0.4 with confidence coefficient 0.9 or 0.3 with confidence coefficient 0.975, then the group judgments are said to be more divergent and should be rejected.

We can define the critical value  $S_c^2$  of  $S^2$  by

$$S_c^2 = \frac{0.4 \chi_{0.1}^2 (K-1)}{K-1}$$

The condition is equivalent to:

If  $S_0^2 > S_c^2$ , then reject all of the group judgments, otherwise accept.

Table 3 gives the values of  $S_c^2$  for different K with confidence coiffidency 0.9

Table 3

K	$S_c^2$	K	$S_c^2$	K	$S_c^2$	K	$S_c^2$
3	0.921	10	0.653	17	0.589	24	0.557
4	0.833	11	0.639	18	0.583	25	0.553
5	0.778	12	0.628	19	0.578	30	0.539
6	0.739	13	0.618	20	0.573	35	0.528
7	0.710	14	0.610	21	0.568	40	0.520
8	0.687	15	0.602	22	0.564	45	0.512
9	0.668	16	0.595	23	0.560	50	0.505

Now, reconsider the example presented at the beginning of this section. Since  $S_{OI}^2 = 1.839 > 0.739$ ,  $S_{OII}^2 = 0.220 < 0.739$ , so the judgments of the group I should be rejected and group II, accepted.

### 5. Concluding Remarks

In order to put the GAHP to practice, we have discussed the methods of distinguishing and of determining divergent individuals.

These methods, in fact, are interrelated. We summarize the methodology presented in the previous sections as following steps.

#### Step 1:

Determine that whether or not there exist extreme judgments among all of the entries of K judgment matrices with the three criteria given in the section 2.

#### Step 2:

Put the individuals among whose judgment matrices there are more

extreme judgments to the test of rejecting peculiar individuals with the two criteria given in the section 3. After the test, reject the peculiar individuals and put the remainder into the step 3.

Step 3:

Test the remainder whether to satisfy the condition for accepting group judgments or not. If not, reject the all judgments of the remainder. If the condition is satisfied the non-rejected judgments may be synthesised by the geometric mean. Since the judgments of each individual has some consistency, we can only make one of the corresponding elements (e.g.  $a_{12}$ ) of the remainder judgment matrices to be tested.  $12, k$

Reference:

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